

# Strategic Planning

	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar
<b>Council Plan</b>		P&R Committee Development report	Council Plan consultation and development. This would become the review and refresh period in subsequent years and progress update/actions would be gathered			P&R Final Draft & full Council approval of Council Plan / refreshed Plan		Production of annual progress report	P & R receives annual progress report	Full Council approval of annual progress report		
<b>MTFS</b>	Ongoing discussions – Heads of Service / Directors / DCX & Finance / Strategic Management Board informed by Council and Committee decisions, statutory and legislative priorities etc.					Develop consultation		Public budget consultation	Briefings - Draft settlement		P&R Committee – Budget Strategy Final draft	Full Council approval
<b>Shaping the future (Modern Council) programme</b>	SMB awayday prioritise programmes	Programme & Project Briefs for prioritised areas				Business Cases to Strategic Management Board/Committees (as appropriate)			Programme mobilisation			
	Delivery of existing projects and reviews that have been agreed by SMB or Committees											
<b>Service Planning</b>	Monitor and review Service and Team Plans						Develop Service and Team Plans linked to the Council Plan and any other requirements		Draft Plans presented to SMB	Final Service and team plans in place to deliver Council Plan priorities and other requirements		
<b>Performance Management Cycle</b>		Q4 Performance and Finance report		Q1 Performance and Finance report				Q2 Performance and Finance report		Q3 Performance and Finance report		Individual appraisals