



NORTH YORKSHIRE BUILDING CONTROL PARTNERSHIP

Wednesday 17 October 2018 at 1.30 pm

Galtres Centre, Easingwold

Agenda

- 1 **Apologies for absence**
- 2 **Minutes Public Pack 27.06.2018 North Yorkshire Building Control Partnership**
(Pages 3 - 4)
- 3 **Urgent Business**
To receive notice of any urgent business which the Chairman considers should be dealt with at the meeting as a matter of urgency by virtue of Section 100B(4)(b) of the Local Government Act 1972.
- 4 **Declarations of Interest**
Members to indicate whether they will be declaring any interests under the Code of Conduct.

Members making a declaration of interest at a meeting of a Committee or Council are required to disclose the existence and nature of that interest. This requirement is not discharged by merely declaring a personal interest without further explanation.
- 5 **Performance Board Report - Oct 2018** (Pages 5 - 8)
- 6 **Appendix 1 - NYBCP Service Delivery Plan** (Pages 9 - 16)

- 7 **Appendix 2 NYBCP Service Delivery Questionnaire Mid-Year 2018-2019**
(Pages 17 - 22)
- 8 **Monitoring Report to 30-9-18** (Pages 23 - 26)
- 9 **Copy of Copy of Monitoring Statement to 30-9-18 (Summary)** (Pages 27 - 28)
- 10 **Any other business that the Chairman decides is urgent.**

Public Document Pack

North Yorkshire Building Control Partnership

Held at The Galtres Centre, Easingwold
on Wednesday 27 June 2018

Present

Councillors Chatt, Lunn, Raper (Chairman) and Wilson-Petch (Vice-Chairman)

In Attendance

Mandy Burchell, Keith Cadman, Rob Harper, Sara-Jane Hill, Helen Kemp and Callum McKeon

Minutes

64 Election of Chairman

Cllr Bill Chatt proposed and Cllr Cliff Lunn seconded that Cllr John Raper be declared as Chairman.

Resolved

That Cllr John Raper be elected as Chairman of North Yorkshire Building Control Partnership.

65 Election of Vice Chairman

Cllr John Raper proposed and Cllr Cliff Lunn seconded that Cllr Wilson-Petch be elected as Vice Chairman.

Resolved

That Cllr Wilson-Petch be elected as Vice Chairman.

66 Apologies for absence

Apologies were received from Cllr David Webster and Anton Hodge

67 Minutes Public Pack, 07.03.2018 North Yorkshire Building Control Partnership

Resolved

That the minutes of the meeting held on Wednesday 7 March 2018 were approved and signed by the Chairman as a correct record.

68 Urgent Business

There were no items of urgent business.

69 **Declarations of Interest**

There were no declarations of interest.

70 **Performance Board Report - April 2017 to March 2018**

The Head of Building Control presented a report detailing the Building Control Partnership's operational performance from April 2017 to March 2018.

Resolved

That the report be noted

71 **Partnership Accounts Report 2017/18**

The Head of Building Control presented the Partnership Accounts for the year ended 31 March 2018.

Resolved

That the accounts for 2017-2018 be approved.

72 **Building a safer future (Judith Hackett) Board Report - June 2018**

The Head of Building Control presented a report on Building a Safer Future (Judith Hackett) report.

Resolved

That the report be noted.

73 **Any other business that the Chairman decides is urgent.**

There being no matters of urgent business the meeting closed at 2.30pm.

74 **Date of next meeting**

17 October 2018



Ryedale District Council

REPORT TO: North Yorkshire Building Control Partnership Board

DATE: 17 October 2018

REPORTING OFFICER: Robert Harper. Head of Building Control.

SUBJECT: Performance to 30 September 2018

1.0 PURPOSE OF REPORT

1.1 To receive a report on the Building Control Partnership's operational performance to 30 September 2018.

2.0 RECOMMENDATIONS

2.1 That the Report be noted

3.0 BACKGROUND

3.1 To provide Members with information on the current position within the Partnership on performance management issues.

4.0 POLICY CONTEXT

4.1 This policy falls within the Partnership's objectives and values in providing excellence in customer services, delivery of a high quality service and respecting our employees and responding to their needs.

5.0 REPORT

5.1 Performance

5.2 Set out in **Appendix 1 - NYBCP Service Delivery Plan** is the Covalent Performance report from **1 April 2018 – 30 September 2018**.

Over this period the Partnership has achieved all but four of its targets the exception relate to market share, the checking of full plans

applications and the number of applications received electronically. The exceptions are:

- **BC1 – Check full plans applications within 10 working days** (55%). It should be noted that although this KPI has not been achieved The Partnership is checking 90% of full plans applications within 15 days.
- **BC10 – Percentage of Market Share within schedule 1** (27%). (Housing). There has been a drop off in our market share for new housing. (2016/17 – 29%, 2017/18 – 16%,). This is remaining low but NYBCP is currently working closely with LABC and LABC New Homes Warranty to try and increase our market share.
- **BC11 – Percentage of market share in Schedule 2 & 3** (54%). (Excluding housing). There has been a decrease in this area. (2016/17 – 53%, 2017/18 - 57%,). This year we have seen a significant number of low value applications made by Approved Inspectors for the re-roofing of social housing. If these figures were excluded then NYBCP's marker share in this area would be 59%
- **BC18 – Percentage of fee earning work submitted electronically** (46.75%). (2016/17 – 43%, 2017/18 – 44%) Although the results are still below target it is indicating a positive trend which is encouraging.

6.0 TRAINING

- 6.1** The Partnership will continue to encourage CPD events however due to the decrease in office size it is no longer possible to hold these at the Partnerships offices. Staff will be able to attend other events in the area and it may be possible to arrange joint events with the Fire Service.
- 6.2** Simon Nichol, Operations Manager, will be attended a Leadership and Management course at Leeds Collage during 2018/19
- 6.3** Julie Chapman, Chloe Blakeborough, Christy McGibbon and Stephen Riley, Assistant Building Control Surveyors, are working towards full corporate membership of RICS/CABE.
- 6.4** Liam Lincoln, Assistant Building Control Surveyor, will be attending Northumbria University to continue his Building Surveying Degree on a part time (Day Release) basis.
- 6.5** Robert Harper, Head of Building Control, will be taking an assessment for Fire Safety Specialist Competence Validation in January.

7.0 CUSTOMER AND AGENT SURVEYS

- 7.1** The Covalent Performance report system indicates that for the period **1 April 2018 – 30 September 2018** that in Q1 94% of our customers found our service to be either good or very good and in Q2 92% of our customers found our service to be either good or very good. This result will be circulated to all staff for their information as the outcome is due to their hard work and continued customer focus.

Attached to this report are the results of the recent customer questionnaires. Please see “**Appendix 2. NYBCP Service Delivery Questionnaire. Mid-Year 2018-2019**”

8.0 COMPUTER UPGRADE / DEVELOPMENT

8.1 Online submissions

- 8.1.1** The Partnerships online product ‘iApply’ has led to an increase in online applications. Currently just below 50% of all applications are now submitted using this facility. Planning Portal have also released an online submission product for building regulation application which will run alongside its planning application facility.

8.2 Future Upgrades

- 8.2.1** The Partnership has upgraded its Uniform system to Version 10.3.2 in both Test and Live over the next few months.
- 8.2.2** There has been no further progress made on the Planning Portal integration into the IDOX back office system.
- 8.2.3** DMS5 and Scan 5 upgrades are now in place. The Partnership is in the process of liaising with IDOX to get some issues resolved with the new upgrade.
- 8.2.4** The Partnership is currently rolling out the Idox BC Mobile app to all surveyors which is now installed on all the site surveyors’ iPads.

9.0 MARKETING /PROMOTIONS

- 9.1** Over recent months the Partnership has been implementing strategies identified in the Marketing and Communications Plan. These are being monitored and achievements reported to the Board.

10.0 LEGAL IMPLICATIONS

- 10.1** There are no legal implications.

11.0 RISK ASSESSMENT

- 11.1** By not monitoring its performance against the Business Plan and corporate objectives the Partnership risks service failure and not meeting the expectations of customers and Partner Authorities requirements.

12.0 CONCLUSION

- 12.1** It is essential that the Board continue to monitor the Partnership's performance against the Business Plan to ensure each Partner Authority receives an efficient and effective building control service.

Background Papers: Previous Board Minutes




OFFICER CONTACT:




Please contact Robert Harper, Head of Building Control, if you require any further information on the contents of this report. The officer can be contacted on 01347 825759 or at robert.harper@nybcp.org




NYBCP Service Delivery Plan


Generated on: 03 October 2018

1. To encourage quality sustainable enterprise and employment

		BC 2	% of Building Notices accepted in 2 working days			
Current Value		98%	September 2018	Current Target	95%	

Page 9			BC 3	% Full Plans approved within statutory time period 2 months			
	Current Value		100.0%	September 2018	Current Target	100.0%	

		BC 4	% Full Plans applications approved first time.			
Current Value		93%	September 2018	Current Target	92%	

		BC 5	% Site Inspections undertaken on day of notification			
Current Value		99.2%	2017/18	Current Target	98.0%	

		BC 6	% Completion Certifications issued within 5 days of notified satisfactory inspection		
Current Value		98%	2018/19	Current Target 90%	

		BC 7	An average of 7 inspections undertaken per development.		
Current Value		7.8	2017/18	Current Target 7.0	




		BC 9	Response Rate to complaints in accordance with the Partnership's Complaints Procedure		
Current Value		100%	September 2018	Current Target 95%	




		BC 18	% of fee earning applications/notifications submitted electronically		
Current Value		46.75%	2017/18	Current Target 50%	

		BC 1	% Check full plan applications within 10 working days		
Current Value		55%	Q2 2018/19	Current Target 90%	

		BC 11	% of Market Share within Schedule 2 & 3 Domestic and Commercial Developments		
Current Value		57%	2017/18	Current Target 75%	




2. To act and lead by example as a reputable employer

		BC 13	No. of hours CPD Training by professional staff every year (Annual Target 20hrs)			
Current Value		22.50hrs	2017/18	Current Target	20.00hrs	

		BC 17	Number of days lost sickness absence per officer			
Current Value		0.59	Q2 2018/19	Current Target	1.25	

To promote health provision

		BC 2	% of Building Notices accepted in 2 working days			
Current Value		98%	September 2018	Current Target	95%	

		BC 3	% Full Plans approved within statutory time period 2 months			
Current Value		100.0%	September 2018	Current Target	100.0%	

		BC 5	% Site Inspections undertaken on day of notification			
Current Value		99.2%	2017/18	Current Target	98.0%	

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		BC 6	% Completion Certifications issued within 5 days of notified satisfactory inspection			
Current Value	98%	2018/19	Current Target	90%		



		BC 7	An average of 7 inspections undertaken per development.			
Current Value	7.8	2017/18	Current Target	7.0		

		BC 8	Dangerous structures inspected within 2 hours.			
Current Value	95%	2017/18	Current Target	85%		




		BC 9	Response Rate to complaints in accordance with the Partnership's Complaints Procedure			
Current Value	100%	September 2018	Current Target	95%		

		BC 1	% Check full plan applications within 10 working days			
Current Value	55%	Q2 2018/19	Current Target	90%		




4. To protect environmental quality and safety by promoting green issues




		BC 5	% Site Inspections undertaken on day of notification			
Current Value	99.2%	2017/18	Current Target	98.0%		

		BC 7	An average of 7 inspections undertaken per development.			
Current Value	7.8	2017/18	Current Target	7.0		

		BC 13	No. of hours CPD Training by professional staff every year (Annual Target 20hrs)			
Current Value	22.50hrs	2017/18	Current Target	20.00hrs		

Page 13

		BC 18	% of fee earning applications/notifications submitted electronically			
Current Value	46.75%	2017/18	Current Target	50%		

		BC 1	% Check full plan applications within 10 working days			
Current Value	55%	Q2 2018/19	Current Target	90%		

5. To promote community safety

		BC 7	An average of 7 inspections undertaken per development.			
Current Value		7.8	2017/18	Current Target	7.0	

		BC 13	No. of hours CPD Training by professional staff every year (Annual Target 20hrs)			
Current Value		22.50hrs	2017/18	Current Target	20.00hrs	

		BC 1	% Check full plan applications within 10 working days			
Current Value		55%	Q2 2018/19	Current Target	90%	

Page 4

6 To provide suitable, quality and affordable housing




		BC 3	% Full Plans approved within statutory time period 2 months			
Current Value		100.0%	September 2018	Current Target	100.0%	




		BC 5	% Site Inspections undertaken on day of notification			
Current Value		99.2%	2017/18	Current Target	98.0%	


		BC 6	% Completion Certifications issued within 5 days of notified satisfactory inspection			
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Current Value	98%	2018/19	Current Target	90%	
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		BC 7	An average of 7 inspections undertaken per development.		
Current Value	7.8	2017/18	Current Target	7.0	




		BC 9	Response Rate to complaints in accordance with the Partnership's Complaints Procedure		
Current Value	100%	September 2018	Current Target	95%	

		BC 13	No. of hours CPD Training by professional staff every year (Annual Target 20hrs)		
Current Value	22.50hrs	2017/18	Current Target	20.00hrs	




		BC 1	% Check full plan applications within 10 working days		
Current Value	55%	Q2 2018/19	Current Target	90%	

		BC 10	% of Market Share within Schedule 1		
Current Value	16%	2017/18	Current Target	60%	




7. To provide for vulnerable residents




		BC 13	No. of hours CPD Training by professional staff every year (Annual Target 20hrs)			
Current Value	22.50hrs	2017/18	Current Target	20.00hrs		

8. To maximise profitability

		BC 15	Total cost of providing service per head of population not to exceed budget			
Current Value	0.8	2017/18	Current Target	0.8		

Page 10

		BC 16	Total cost to each Council not to exceed budget			
Current Value	£61199	2017/18	Current Target	£61199		

		BC 18	% of fee earning applications/notifications submitted electronically			
Current Value	46.75%	2017/18	Current Target	50%		

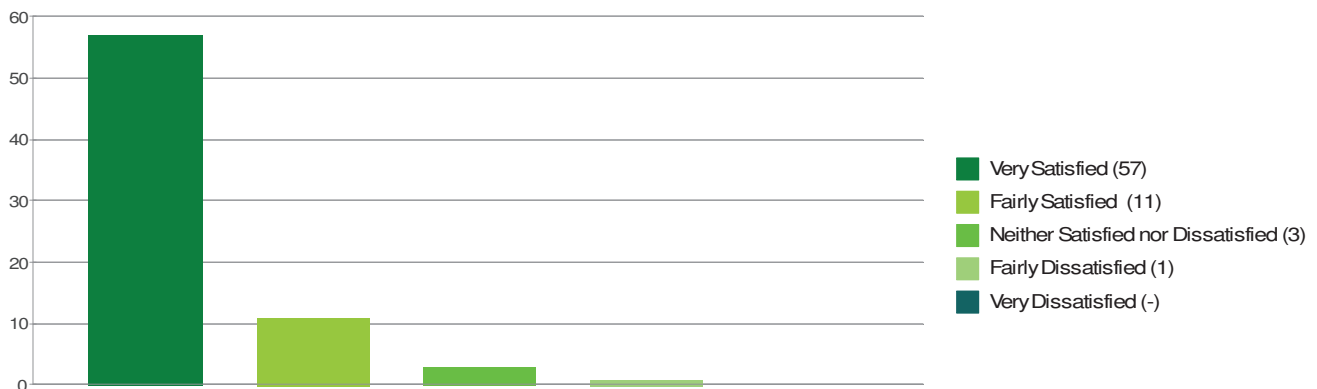


Mid-Year Service Delivery Questionnaire

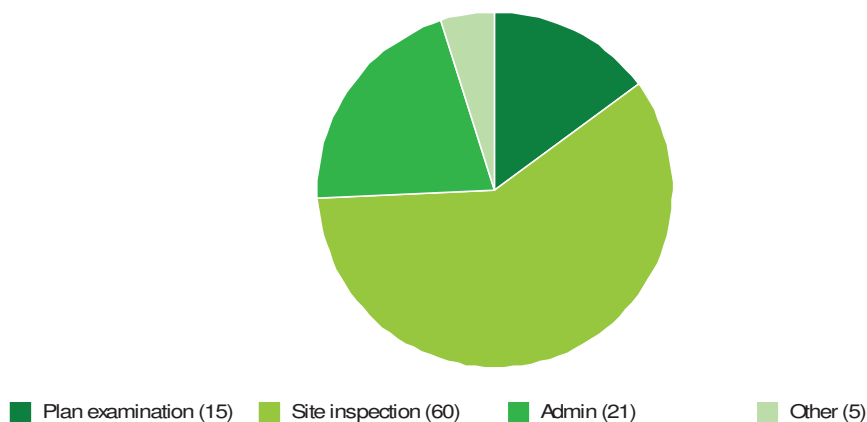
This report presents an analysis of the Service Delivery Questionnaire responses on the North Yorkshire Building Control Partnership from 1 April 2018 to 30 September 2018.

A total of 72 responses were received during this period.

1. What was your initial impression of the Building Control Service?



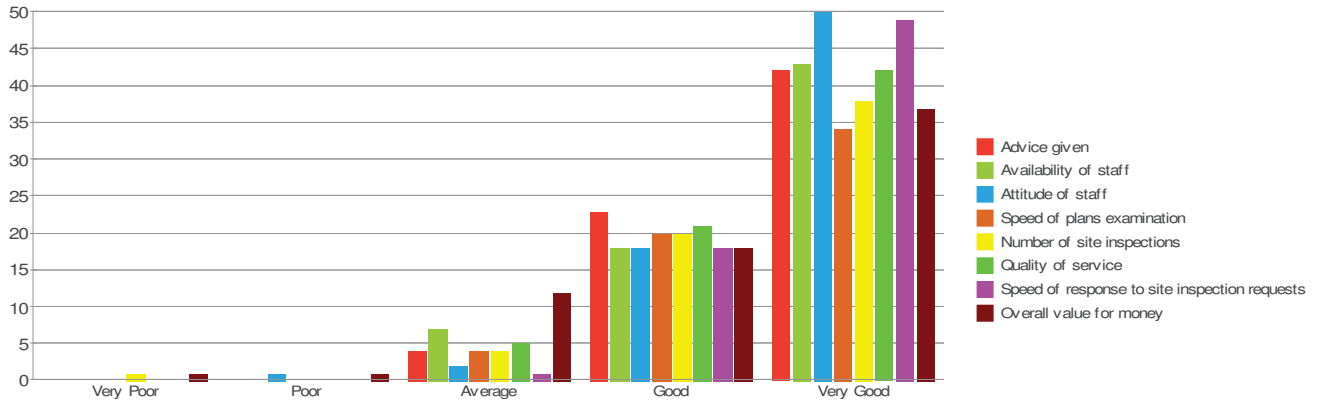
2. As a user of the service, what areas did you come into contact with? (Tick all that apply)



2a. If Other, please specify

fitted new upvc back door
 Regularisation
 Regularisation of work undertaken
 customer of a building company
 copy certificates

3. Building Control Service Ratings



4. What aspects of the service did you find particularly good?



5. What aspects of the service do you think could be improved?

Was told what I had to do to pass when inspection taking place, but not always far enough into other aspects needed. Finding many more jobs to do and moving the goal posts. iam more to blame for it resurching how much work is involved to compete a house build .help was given to me when I had problems, so overall good service provided.

Internet access
 Loss of original planning records / inspections
 None
 None
 None, ours was quite straight forward.
 none
 Was difficult to book in inspections due your surveyors being appointment based and my role too
 none

5. What aspects of the service do you think could be improved?

None in my limited experience.

I found the online website confusing for my requirements

happy with service as it was

none

None. I think it runs really well

my builder used you but left me to arrange the final visit when i moved in. Final visit easily arranged and all done possible better plan checking

More emphasis on important elements rather than minutie

We missed a main drain so that hampered progress and cost time and money

NO COMMENT

Liason between junior and senior officers

none

None

I have no complaints.

None

None

All seems to be okay .

None

Nothing

FROM OUR POINT OF VIEW HAPPY WITH THE SYSTEM S IT IS.

None

None, excellent service. only quibble, found the whole thing expensive

an inspection should be more than a casual glance

None.

none

I have no reason to comment. All was good.

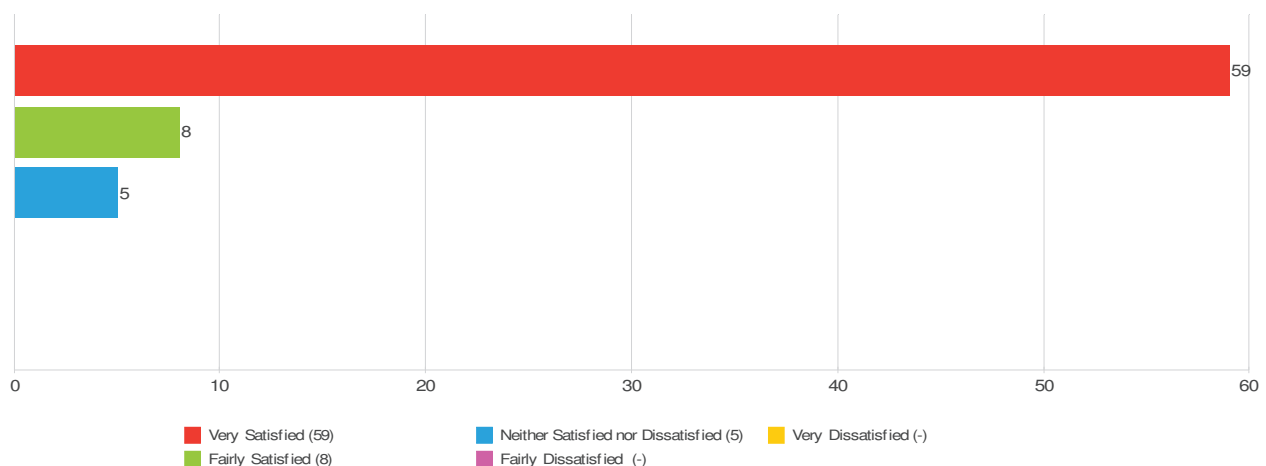
Na

no problems or difficulties to comment on

none - no complaints at all

None

6. How would you rate the Building Control staff in being helpful and responsive to your needs?



6a. Any comments:

Only that when I asked what work was needed to complete, I do that work only to find more work needed doing. It was a first time house building for me, and I took on more than I could afford to.

Mr heatherington gave me good advice

Really friendly and good advice

everyone was a "real" person, helpful. professional and trustworthy

Mike Everington is a professional competent person who explains what is needed and why. He listens to the client and is able to offer cost effective practical solutions to meet the necessary standards required

the team that we dealt with could not have been better

Very prompt

Great attitude from inspector, was able to discuss way around problem area to meet requirements

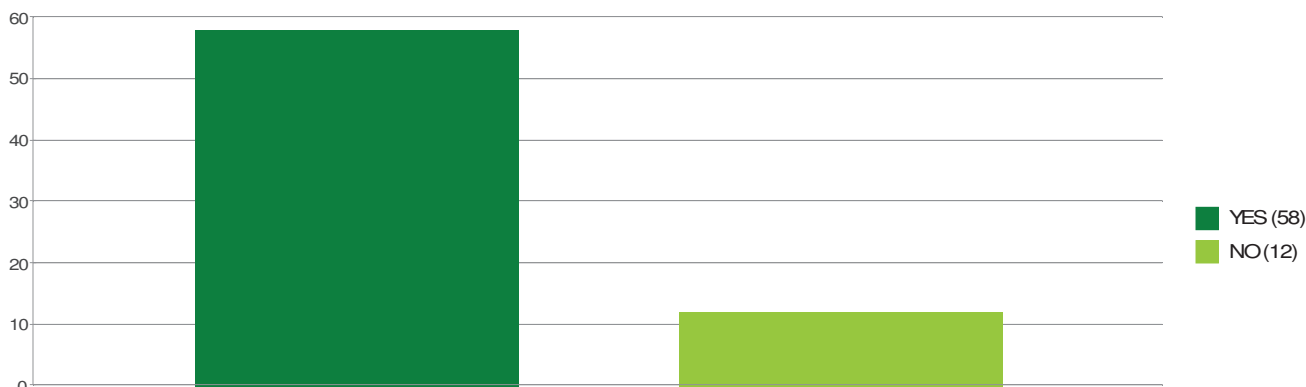
Very helpful and pleasant.

AGAIN CANNOT FAULT THEIR HELP AND RESPONSE

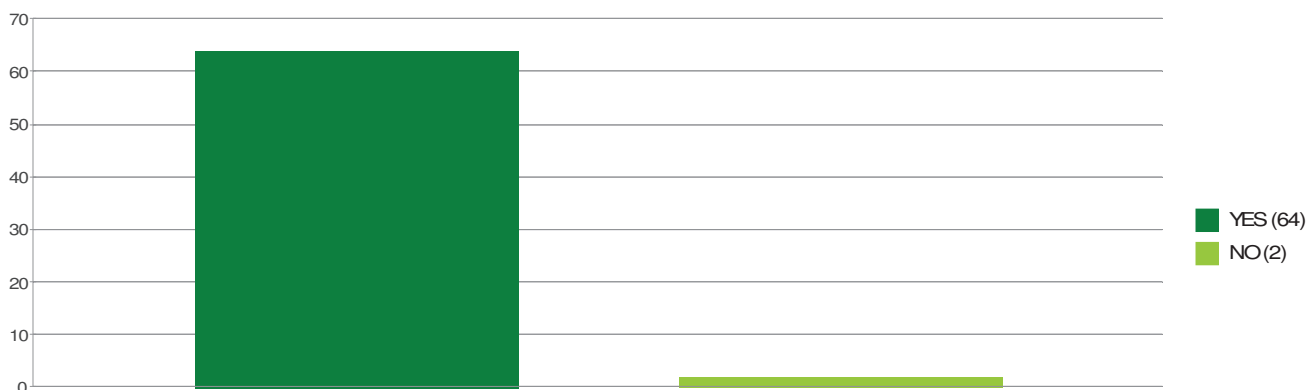
could not have been more helpful on site. absolutely brilliant on form filling help which I was not good at

My initial application was incorrect but that was my fault. I rang up and explained my mistake and within 48 hours the application was amended. Excellent service !

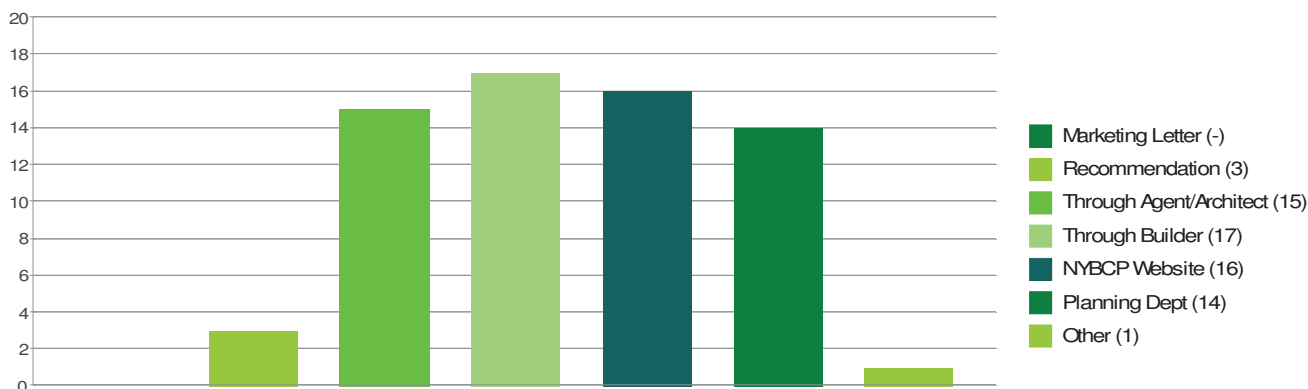
7. Do you consider that the Building Control process has added value to the finished development/project?



8. Did the Building Control officer apply the Building Regulations in a professional manner?



9. Where did you first hear about the North Yorkshire Building Control Partnership?



We would welcome any other comments you wish to make on our service.

Very good service keep it up many thanks

I would suggest that at the start of any Development you issue a list of all the steps that Building Control will action so that they may be ticked off as occurring to ensure none are missed. (with probable timescales)

Nothing

efficient response to builders request

The service we got was really really good there was no mess and the workmen were very polite and in all excellent

Everything was handled well.

It is almost impossible to answer much of the questionnaire properly when we have had virtually no contact with building control, other than my initial application. We didn't see the inspector on his first visit but my wife did meet the him on his second. The charge of £499.20 does seem a lot for two brief inspections.

thanks for your excellent service .

I would thoroughly recommend speaking to Building Control once you have an idea about what you want to do. They are friendly and helpful and no matter what your experience or knowledge will help guide you through a process to enable you to make the best decisions at any stage.

No it was fine for me

our best thanks for there help in getting a difficult job over the line to every ones satisfaction

It might be an idea to look at your pricing structure regarding g changing windows, instead of the fixed £190 why don't you do something like £20 for first two with does then £15 a window there after, you would get more work as if I'm fitting one window for someone I can't put £190 on for you, I'd lose the job. I know £20 is not a lot but if you do it on route to somewhere else it's 5min from your day and I personally would be putting g a lot more work your way

visit to inspect foundations and then only at the end of the project to pick holes in minor matters. ignored or did not inspect important elements of construction

NO COMMENT

None

All was good

First class from arranging a inspection to completed job and signing off

I had to request a copy of the completion certificate (that now I have just received it, I am certain I didn't receive the original). And I was told it would take 2 days - after 6 days, I emailed to chase it up, and got it by return.

Was satisfied with the service

No

THANKYOU FOR THE EXPERIENCE

First Class....don't change, unless you can offer a 10 year warranty.

considering the amount of council tax paid, I do think the whole thing is very expensive but its nothing to do with the building inspector.

I would hardly call the final inspection an inspection. The guy came in and glanced at the roof

Site inspection personnel very knowledgable, helpful and always tried to be available ASAP

We would welcome any other comments you wish to make on our service.

we had limited contact with your inspector and all other aspects were dealt with by our building contractor.



Ryedale District Council

REPORT TO: North Yorkshire Building Control
Partnership Board

DATE: 17 October 2018

REPORTING OFFICER: Robert Harper
Head of Building Control

SUBJECT: Financial Performance April 2018 - September
2018

1.0 PURPOSE OF REPORT

1.1 The purpose of this report is to present Members with details of the financial performance of the North Yorkshire Building Control Partnership for the months of April 2018 to September 2018 inclusive.

2.0 RECOMMENDATIONS

2.1 Members are requested to note the financial performance of the North Yorkshire Building Control Partnership for the period 1 April 2018 to 30 September 2018.

3.0 BACKGROUND

3.1 This report shows the financial performance of the North Yorkshire Building Control Partnership for the period 1 April 2018 to 30 September 2018.

3.2 The original budget for 2018/19 has been profiled to the end of September 2018 based on estimated patterns of expenditure and income streams.

3.3 This report has been produced using actual income and expenditure figures and taking into account known commitments to 30 September 2018.

4.0 POLICY CONTEXT

- 4.1** The North Yorkshire Building Control Partnership has a duty to exercise effective financial management through the production of regular financial monitoring reports in line with the host council's constitution, including the financial regulations and standing orders.

5.0 REPORT

- 5.1** Annex A summarises the income and expenditure for the chargeable and non-chargeable accounts to 30 September 2018, together with the surplus as at that date.
- 5.2** The overall surplus for the North Yorkshire Building Control Partnership for the period 1 April 2018 to 30 September 2018 is £83,715 against a profiled original budgeted surplus of £51,449.
- 5.3** The surplus balance on the reserve account as at 30 September 2018 is £254,721 having taken into account redundancy costs, pension contributions due to early retirements and flood work and LABC income.
- 5.4** As at 30 September 2018, there would be a contribution to the Partner Authorities of £4,721 (or £944 each) in order to maintain a maximum balance on the reserve account of £250,000.
- 5.5** Using the original budget submitted to the Board on 7 March 2018, the overall surplus for 2018/19 is projected to be £56,445 with an estimated surplus balance on the reserve account as at 31 March 2019 of £227,451 again having taken account of redundancy costs, pension contributions due to early retirements and flood work and LABC income. This assumes expenditure and income remains in line with the profiled original budget for the period 1 October 2018 to 31 March 2019.

Chargeable Account

- 5.6** For the period to 30 September 2018, the chargeable account shows a surplus of £50,934 against a profiled original budgeted surplus of £31,841.
- 5.7** The income is showing a reduction of £39,755, with an underspend on expenditure of £58,848.

Non Chargeable Account

- 5.8** For the period to 30 September 2018, the non-chargeable account shows a surplus of £32,781 against a profiled original budgeted surplus of £19,608.
- 5.9** There is a surplus in the non-chargeable income of £1,642 offset by an underspend of £11,531.

6.0 FINANCIAL IMPLICATIONS

- 6.1** The Partnership has been actively marketing its services to different target audiences in order to increase market share, whilst maintaining high levels of service delivery and customer satisfaction.

7.0 LEGAL IMPLICATIONS

- 7.1** There are no legal implications resulting from the contents of this report.

8.0 RISK ASSESSMENT

- 8.1** Regular financial monitoring reports provided to the Head of Building Control and the Board will help to inform Members of actions that need to be taken to bring the budget into balance and enable early preventative or remedial action to be taken.
- 8.2** The shortfall in chargeable income for the period to 30 September 2018 is due to the slow recovery within the construction industry following the recession, together with increased competition from the private sector.

9.0 CONCLUSION

- 9.1** For the period 1 April 2018 to 30 September 2018, the revenue account for the North Yorkshire Building Control Partnership is showing a surplus of £83,715.
- 9.2** The financial position of the Partnership will require close monitoring during the remainder of 2018/19.
- 9.3** The Partnership has diversified into new areas of work which is attracting additional income. Further diversification will continue during the current financial year.

OFFICER CONTACT:

Please contact Robert Harper, Head of Building Control on 01347 825759 or email robert.harper@nybcp.org or Mandy Burchell, Senior Resources Officer (Ryedale District Council) on 01653 600666 ext 389 or e-mail mandy.burchell@ryedale.gov.uk if you require any further information on the contents of this report.

**NORTH YORKSHIRE BUILDING CONTROL PARTNERSHIP
FINANCIAL STATEMENT FOR THE PERIOD 1 APRIL 2018 TO 30 SEPTEMBER 2018**

	2018/2019 Original Budget £	2018/2019 Revised Budget £	Revised Budget to 30/9/18 £	Actual to 30/9/18 £
REVENUE ACCOUNT				
CHARGEABLE ACCOUNT				
INCOME	921,620	921,620	506,872	467,117
EXPENDITURE				
Employees	681,394	681,394	340,941	315,997
Transport	75,780	75,780	37,912	31,338
Premises	28,880	28,880	21,725	15,960
Supplies & Services	138,940	138,940	67,497	45,932
Central Departmental Support	13,910	13,910	6,956	6,956
Gross Expenditure	938,904	938,904	475,031	416,183
CHARGEABLE SURPLUS/(DEFICIT)	(17,284)	(17,284)	31,841	50,934
NON CHARGEABLE ACCOUNT				
INCOME	338,240	338,240	169,184	170,826
EXPENDITURE				
Employees	223,307	223,307	111,822	104,806
Transport	25,250	25,250	12,638	10,445
Premises	9,620	9,620	7,251	5,320
Supplies & Services	34,000	34,000	15,561	15,170
Central Departmental Support	4,600	4,600	2,304	2,304
Gross Expenditure	296,777	296,777	149,576	138,045
NON CHARGEABLE SURPLUS/(DEFICIT)	41,463	41,463	19,608	32,781
REVENUE ACCOUNT SURPLUS/(DEFICIT)	24,179	24,179	51,449	83,715

RESERVE ACCOUNT

BALANCE AS AT 1 APRIL 2018

REVENUE ACCOUNT SURPLUS/(DEFICIT) 1 April 2018 to 30 September 2018
 REDUNDANCY COSTS
 FLOOD WORK & LABC INCOME

BALANCE AS AT 30 SEPTEMBER 2018

CONTRIBUTION FROM/(TO) PARTNERS

REVISED BALANCE AS AT 30 SEPTEMBER 2018

£	£
	178,428
83,715	
(9,672)	
2,250	76,293
	254,721
	(4,721)
	250,000

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