

**APPENDIX 2 - RESERVES AND BALANCES**

£000s	31.03.20	31.03.21			31.03.22		31.03.23		31.03.24		31.03.25			
		In-year	NHB	COVID	In-year	COVID	In-year		In-year		In-year			
General Reserve	3,981	0	0	3,981	0	-787	3,194	0	3,194	0	3,194	1	3,195	
Capital Fund	5,547	-1,688	0	3,859	-4,456		-597	-1,166	-1,763	-125	-1,888	-110	-1,998	
Collection Fund Equalisation Reserve	996	39	0	1,035	-600		435	-434	1	0	1	0	1	
Election Reserve	-23	30	0	7	30		37	-90	-53	30	-23	30	7	
New Homes Bonus Reserve	2,760	0	714	3,474	0		3,474	0	3,474	0	3,474	0	3,474	
Pensions Reserve (new)	0	81	0	81	225		306	273	579	0	579	0	579	
Strategic Reserve	2,527	-26	0	-1,084	1,417	-447	970		970		970		970	
	15,788	-1,564	714	-1,084	13,854	-5,248	-787	7,818	-1,417	6,401	-95	6,306	-78	6,228
<b>Capital Reserves:</b>														
Capital Receipts	456			456			456		456		456		456	
<b>Total Capital Reserves</b>	456	0	0	0	456	0	0	456	0	456	0	456	0	456
<b>Total Reserves</b>	16,244	-1,564	714	-1,084	14,310	-5,248	-787	8,274	-1,417	6,857	-95	6,762	-78	6,684

Notes:

Revenue support (to offset any deficit) after 2020-21 not yet included

## APPENDIX 3: PRESSURES

### Budget Pressures 2019/20 to 2022/24

	2020-21 Estimate £000's	2021-22 Estimate £000's	2022-23 Estimate £000's	2023-24 Estimate £000's	2024-25 Estimate £000's	Comments
<b>Pressures identified 2020/21 Budget Round</b>						
General Inflation	43	48	48	48	48	
Pay Inflation	160	165	165	165	165	
Additional Capacity	687	0	0	0	0	
Other Budget Pressures	292	-16	0	0	0	
<b>Total Pressures 2020/21 Budget Round</b>	<b>1,182</b>	<b>197</b>	<b>213</b>	<b>213</b>	<b>213</b>	
<b>Adjustments for 2021/22 and future years</b>						
<b>Budget Adjustments</b>						
Inflation and increments		153				
Other Budget adjustments		194	-14			
HR and Organisational Development		73				
Streetscene Mechanic		28				
Additional Waste & Recycling Officer 0.4 FTE		13				
Waste Transfer Station		76	0			
	<b>0</b>	<b>537</b>	<b>-14</b>	<b>0</b>		
<b>Other Transformation and Cost Increases</b>						
Additional Health and Safety costs		10	0			
Reduction in investment income		0	125			
Transformation of Streetscene		114	-20			
Planning		64	0			
Enforcement		6	0			
External Audit Fees		5	0			
Insurance Premiums		19	0			
Car Park Action Plan		20	0			
	<b>0</b>	<b>237</b>	<b>105</b>	<b>0</b>	<b>0</b>	
<b>COVID-related Pressures</b>						
Stand-by payments		25	-25			
Reduction in investment income		150	-150			
Additional Vehicle Hire (Streetscene)		23	-23			
loss of car park income		155	-155			
loss of catering income		10	-10			
additional finance resources		50	-50			
Ryecare Income		8	-8			
Procurement savings not achieved		50	-50			
Streetscene (reduction of income, offset by reduction in diesel, etc)		73	-73			
Customer Services Staff		90	-90			
COVID Grant Revenue Officers		25	-25			
COVID Marshall		12	-12			
Online meetings		25	-25			
Covid-secure workplace adjustments including PPE		45	-45			
Support for Vol and Community sector including additional grant allocation		25	-25			
COVID implementation and coordination arrangements (extension of contract)		22	-22			
	<b>0</b>	<b>787</b>	<b>-787</b>	<b>0</b>		
<b>One-off Maintenance Costs</b>						
Milton Rooms flat roof works		25	-25			
Churchyard wall in Slingsby - Approx. £30k		30	-30			
	<b>0</b>	<b>55</b>	<b>-55</b>	<b>0</b>		
<b>Total Budget Pressures</b>	<b>1,182</b>	<b>1,813</b>	<b>-539</b>	<b>213</b>	<b>213</b>	

## APPENDIX 4: SAVINGS

Budget Savings 2019/20 to 2023/24

	2020-21 Projection £000's	2021-22 Projection £000's	2022-23 Projection £000's	2023-24 Projection £000's	Comments
Investment Income	-2				
Public Conveniences Rate relief	-20				
Emergency Relief Work	-23				One off Contribution for post, less contract uplift
Council Tax Collection - Court Fees	-13				Reduction in court fees payable, plus increased forecast income
Indoor Sports & Recreation	-145	-30			Leisure contract costs front loaded, annual fee reduces in years 7-11
Draingage Board Levies	-4				Forecast inflation lower than expected
Recycling - Kerbside Collection	-18				Reduction in previously estimated pressures arising from WTS, and recycling rates and prices
Recycling - Green Waste	-13	-13	-13	-13	-13 Forecast increase in take-up. No price increase
Recycling - Green Waste		-12			New in-cab technology means no need to continue to print tags for each bin.
Car Park Income	-15	-15	-15	-15	-15 Additional income £25k, offset by new car reader transaction charges)
Ryedale House Telephone Rental and calls	-3				
Treasury Management Consultant Contract	-2				
Review approach to allocation of grants	-30				Current underspend and proposals not coming forward to Members
Pension Fund Triennial Valuation	-81	-144	-148	0	
Agency Staff	-4				
Furniture	-23		10		Funded from reserve for two years, pending decisions on PSH
Procurement Savings	0	-100	-200		
<u>Income Generation and reduction of subsidy</u>					
Pest Control	-6	-6	-6	-6	
Catering	-6	-6			
Postage	-7	-7			
Printing	-6	-6			
Local Land Charges	-7	-7			
Bulky Waste	-1				
Street-cleansing	-1				
Community House	-3				
Facilities Management (Conference Facilities)	-1				
<b>Efficiencies identified 2020/21 Budget Round</b>	<b>-434</b>	<b>-346</b>	<b>-372</b>	<b>-34</b>	
Housing Benefit Subsidy - Admin		-2			
Licensing Income		-6			Premises Application Renewal/Conversion Fees
Travellers Site - Malton		-1			
Railway Tavern Accommodation		-3			Part Year net income (before MRP)
Ryedale House Income		-9			NYP - Office space rental and catering
Streetscene Vehicle Leases		-9			
<b>Total Savings</b>	<b>-434</b>	<b>-377</b>	<b>-372</b>	<b>-34</b>	

**APPENDIX 5 - REVISED REVENUE SUMMARY FORECAST**

	2020/21	2021/22	2022/23	2023/24	2024/25
Base Budget - starting point	7,415	7,909	8,503	8,434	8,614
Pressures identified	1,182	971	304	213	213
Savings	-434	-377	-372	-34	0
One off revenue budgets from reserves	-254	842	0	0	0
	<b>7,909</b>	<b>9,345</b>	<b>8,434</b>	<b>8,614</b>	<b>8,827</b>

**Planned Contributions to Reserves**

Contributions from revenue account

Capital Fund

BR Collection Fund Equalisation Reserve

District Election	30	30	30	30	30
Strategic Reserve	0	0	0	0	0
Pensions Reserve	81	225	373	0	0
Transfer additional Council Tax to Strategic Reserve	108	0	0	0	0

Allocation of New Homes Bonus

To NHB reserve	714	0	0	0	0
Capital Fund	0	0	0	0	0

**Planned Use of Reserves**

BR Collection Fund Equalisation Reserve	-600	-600	-434	0	0
One-off COVID Contingency		-787			
District Election			-120	0	0
Strategic Reserve		-55	0	0	0
Support to Revenue Budget		-287	0	0	0
	<b>8,242</b>	<b>7,871</b>	<b>8,283</b>	<b>8,644</b>	<b>8,857</b>

Funded By:

**REVENUE FINANCING**

**Local Income**

Council Tax	-4,429	-4,376	-4,530	-4,686	-4,846
Council Tax Collection Fund (Surplus) / Deficit	-33	42	43	43	0
Business rates retained growth	-400	-200	0	0	0
Business rates pool dividend	-241	0	0	0	0
Business rates renewable energy	-32	-32	0	0	0
Business Rates Collection Fund (Surplus) / Deficit		142	142	142	0

**Gov't Grants**

Settlement Funding - Business Rates	-1,652	-1,639	-1,663	-1,696	-1,730
S31 Grant - Multiplier Cap compensation		-84	-85	-87	-89
Revenue Support Grant	0	0	0	0	0
Lower Tier Services Grant	0	-70	0	0	0
Local Council Tax Support Grant	0	-75	0	0	0
Covid -19 Support Grant	0	-260	0	0	0
Tax Income Guarantee Scheme		-127	-127	-127	
Rural Services Delivery Grant	-572	-572	-572	-584	-595
New Homes Bonus	-835	-619	-157	0	0
Other grants	-49	0	0	0	0

**TOTAL EXTERNAL RESOURCES - Option 2**

	<b>-8,242</b>	<b>-7,871</b>	<b>-6,950</b>	<b>-6,996</b>	<b>-7,260</b>
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<b>Budget (Surplus) / Deficit</b>	<b>0</b>	<b>0</b>	<b>1,334</b>	<b>1,648</b>	<b>1,597</b>
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**RYEDALE DISTRICT COUNCIL - PROPOSED CAPITAL PROGRAMME 2020/21 TO 2024/25**

Category / Scheme	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25	Total	External	Net RDC	Net	Comments
	Estimate £'000	Revised £'000	Original Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000	Cost £'000	Funding £'000	Cost £'000	Cumulative £'000	
Vehicle Replacement Programme	195	195	1,593	736	45	40	2,609	0	2,609	2,609	Replacement for Streetscene waste collection and ancillary vehicles
Trade Waste Equipment	33	33	0				33	0	33	2,642	Replacement of trade waste bulk bins / roll out of glass recycling
Replacement of Garage Inspection pit	50	50	0				50	0	50	2,692	Essential upgrade to accommodate new style of vehicle
Property Condition Survey: Investment/Operational Assets	32	32					32	0	32	2,724	
Property Condition Survey: Leisure Facilities	98	98					98	0	98	2,822	
Property Condition Survey: Milton Rooms	222	222					222	0	222	3,044	
Property Condition Survey: Depot	87	87					87	0	87	3,131	
Property Condition Survey: Public Conveniences	225	0					0	0	0	3,131	
Property Condition Survey: Car Parks	30	30					30	0	30	3,161	
Property Condition Survey: Street Lights	60	187					187	0	187	3,348	
Property Condition Survey: St. Leonard's Well	30	80					80	0	80	3,428	
Property Condition Survey: Unallocated	-8	-8	110	110	110	110	432	0	432	3,860	
Car Park Action Plan			50	50	50		150	0	150	4,010	
Industrial Units - New Development			2,290				2,290	0	2,290	6,300	
Milton Rooms - Grant towards building works			193				193		193	6,493	
Ryedale House - Covid-safe Adjustments			55				55	0	55	6,548	
Malton and Norton Infrastructure			350				350		350	6,898	
Ryedale Hub	2,235	0	0				0	0	0	6,898	Programme review & feasibility work being undertaken
IT Infrastructure Strategy	257	257	260				517	0	517	7,415	£200k added in 2020-21 and 2021-22. Essential upgrade of IT Infrastructure
Aff Hsg Init - Exception Sites Land Purchase	100	100	0				100	0	100	7,515	Contribution to RSL land acquisitions
Aff Hsg Init - Railway Tavern	737	737					737	403	334	7,849	Delivery of 8 Housing Units
Aff Hsg Init - Extended Programme Delivery	0	257	1,400	2,784			4,441	2,832	1,609	9,458	34 Units, to deliver a total of 42
Aff Hsg Init - Property Improvement Loans	75	75	75				150	0	150	9,608	Recoverable Loans to ensure properties are to the decent home standard
Aff Hsg Init - Landlord Improvement Loans/Grants	50	50	50				100	0	100	9,708	Recoverable Loans or Grants to Landlords
Private Sector Energy Efficiency Grants	40	40	40				80	0	80	9,788	Provide insulation improvements
Private Sector Renewal - Disabled Facilities Grants	496	496	496	496	496	496	2,480	2,480	0	9,788	Improve access to and within properties for people
Community Housing Fund	289	289	0				289	289	0	9,788	Development of Community lead housing within the District
Mortgage Rescue Scheme	21	21	0				21	0	21	9,809	Scheme in partnership with Registered Social Landlord
Flooding Contingency			100				100	0	100	9,909	
<b>TOTAL OF PROPOSED CAPITAL PROGRAMME</b>	<b>5,354</b>	<b>3,328</b>	<b>7,062</b>	<b>4,176</b>	<b>701</b>	<b>646</b>	<b>15,913</b>	<b>6,004</b>	<b>9,909</b>		<b>TOTAL</b>

**CAPITAL PROGRAMME 2019/20 TO 2023/24 - SUMMARY OF FUNDING**

	2020/21	2020/21	2021/22	2022/23	2023/24	2024/25	Total	
	Estimate £'000	Revised £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000	
<b>External Grants and Contributions</b>								
Department Communities & Local Government (DCLG)	785	785	496	496	496	496	2769	Disabled Facilities Grant and Community Housing Fund Grant
Homes England Grant	388	388	476	958	0	0	1823	Grant funding towards affordable housing provision
Developers Contributions	15	272	320	820	0	0	1412	Use of S106 Affordable Housing Commuted Sums
<b>Total External Grants and Contributions</b>	<b>1,188</b>	<b>1,445</b>	<b>1,292</b>	<b>2,274</b>	<b>496</b>	<b>496</b>	<b>6,004</b>	
Borrowing - Finance Leases	195	195	1,153	736	45	40	2,169	Purchase and Lease back under Finance lease arrangements
Borrowing - Temp Internal Borrowing			160	0	35	0	195	Purchase and Lease back under operating lease arrangements, capital financing is therefore only temporary
Reserves	3,971	1,688	4,616	1,166	160	110	7,740	
<b>TOTAL FUNDING OF CAPITAL PROGRAMME</b>	<b>5,354</b>	<b>3,328</b>	<b>7,062</b>	<b>4,176</b>	<b>701</b>	<b>646</b>	<b>15,913</b>	

**APPENDIX 7 - GENERAL FUND SUMMARY**

<b>2019/20 Actual £</b>	<b>2020/21 Original Estimate £</b>	<b>2020/21 Revised Estimate £</b>	<b>Service</b>	<b>2021/22 Original Estimate £</b>
			<b>CENTRAL SERVICES</b>	
1,089,467	912,720	1,162,720	Central Services to the Public	1,292,340
1,308,508	1,588,480	1,588,480	Corporate & Democratic Core	1,979,270
20,453	-19,544	424,416	Non Distributed Costs	-3,877
-1,189,727	1,416,804	917,844	Other Operating Income & Expenditure	2,124,051
<b>1,228,701</b>	<b>3,898,460</b>	<b>4,093,460</b>	<b>Total</b>	<b>5,391,784</b>
972,685	729,830	729,830	<b>CULTURAL &amp; RELATED SERVICES</b>	769,960
3,145,306	2,697,830	2,702,830	<b>ENVIRONMENTAL &amp; REGULATORY SERVICES</b>	3,274,082
1,264,505	1,178,750	1,228,750	<b>PLANNING SERVICES</b>	1,610,430
-484,500	-520,560	-520,560	<b>HIGHWAYS &amp; TRANSPORT SERVICES</b>	-341,290
907,712	1,293,595	1,293,595	<b>HOUSING SERVICES</b>	1,373,196
<b>7,034,409</b>	<b>9,277,905</b>	<b>9,527,905</b>		<b>12,078,162</b>
854,370	-2,491,675	-2,741,675	<b>CONTRIBUTIONS TO/(FROM) EARMARKED RESERVES</b>	-5,930,561
<b>7,888,779</b>	<b>6,786,230</b>	<b>6,786,230</b>	<b>TOTAL NET EXPENDITURE</b>	<b>6,147,601</b>

**APPENDIX 8 - DETAIL OF NET EXPENDITURE**

2019/20 Actual £	2020/21 Original Estimate £	2020/21 Revised Estimate £	Division / Subdivision of Service	2021/22 Original Estimate £
			<b><u>CENTRAL SERVICES TO THE PUBLIC</u></b>	
92,049	132,130	132,130	<b>General Grants, Bequests &amp; Donations</b>	127,770
80,780	50,240	300,240	<b>Emergency Planning</b>	315,940
			<b>Local Tax Collection</b>	
235,017	159,100	159,100	Local Council Tax Support Scheme	165,020
-1,511	-	-	Council Tax Benefits	-
333,551	280,200	280,200	Council Tax Collection	274,760
13,345	-32,430	-32,430	Non-Domestic Rates Collection	54,930
580,402	406,870	406,870	<b>Sub Total</b>	494,710
			<b>Elections</b>	
198,273	104,240	104,240	Conducting Elections	150,360
92,767	178,940	178,940	Registration of Electors	222,560
291,040	283,180	283,180	<b>Sub Total</b>	372,920
45,196	40,300	40,300	<b>Local Land Charges</b>	-19,000
<b>1,089,467</b>	<b>912,720</b>	<b>1,162,720</b>	<b>Total Central Services to the Public</b>	<b>1,292,340</b>
			<b><u>CORPORATE &amp; DEMOCRATIC CORE</u></b>	
639,115	838,920	838,920	<b>Corporate Management</b>	1,126,190
669,393	749,560	749,560	<b>Democratic Representation &amp; Management</b>	853,080
<b>1,308,508</b>	<b>1,588,480</b>	<b>1,588,480</b>	<b>Total Corporate &amp; Democratic Core</b>	<b>1,979,270</b>
			<b><u>NON DISTRIBUTED COSTS</u></b>	
			<b>Non Distributed Costs</b>	
20,453	-19,544	424,416	Costs of Unused Shares of Assets	-3,877
<b>20,453</b>	<b>-19,544</b>	<b>424,416</b>	<b>Total Non Distributed Costs</b>	<b>-3,877</b>
			<b><u>OTHER OPERATING INCOME &amp; EXPENDITURE</u></b>	
65,436	70,070	70,070	<b>External Interest Payable</b>	65,200
			<b>Interest &amp; Investment Income</b>	
-261,739	-205,000	-205,000	Interest & Investment Income	-55,000
1,834	-270	-270	Investment Property	-1,600
-259,905	-205,270	-205,270	<b>Sub Total</b>	-56,600
59,000	30,500	30,500	<b>Impairment Losses on Financial Instruments</b>	30,500
392,000	450,000	450,000	<b>Pensions Interest Cost &amp; Expected Return on Assets</b>	390,000
-3,683,000	-	-	<b>Pensions Actuarial Gains &amp; Losses</b>	-
-892,203	-	-	<b>Surplus or Deficit on Revaluation of PP&amp;E Assets</b>	-
			<b>Other Corporate Costs &amp; Operating Expenditure</b>	
80,475	450,384	-48,576	General Financial Provisions	-419,707
- 22,377	-	-	Capital Receipts Unattached to Non Current Assets	-
58,098	450,384	-48,576	<b>Sub Total</b>	-419,707

-926,994	-1,456,000	-1,456,000	<b>Non Ringfenced Government Grants</b>	-1,723,072
3,997,841	2,077,120	2,077,120	<b>Adjs between Accounting &amp; Funding under Regulations</b>	3,837,730
<b>-1,189,727</b>	<b>1,416,804</b>	<b>917,844</b>	<b>Total Other Operating Income &amp; Expenditure</b>	<b>2,124,051</b>

**DETAIL OF NET EXPENDITURE (CONTINUED)**

<b>2019/20 Actual</b>	<b>2020/21 Original Estimate</b>	<b>2020/21 Revised Estimate</b>	<b>Division / Subdivision of Service</b>	<b>2021/22 Original Estimate</b>
<b>£</b>	<b>£</b>	<b>£</b>		<b>£</b>
			<b><u>CULTURAL &amp; RELATED SERVICES</u></b>	
			<b>Culture &amp; Heritage</b>	
27,470	40,240	40,240	Museums & Galleries	50,110
44,436	53,680	53,680	Arts Development & Support	60,040
<b>71,906</b>	<b>93,920</b>	<b>93,920</b>	<b>Sub Total</b>	<b>110,150</b>
			<b>Open Spaces</b>	
185,029	94,070	94,070	Community Parks & Open Spaces	98,430
			<b>Recreation &amp; Sport</b>	
90,421	47,210	47,210	Community Centres & Public Halls	74,170
495,225	389,780	389,780	Indoor Sports & Recreation Facilities	370,300
24,469	7,820	7,820	Outdoor Sports & Recreation Facilities	8,210
14,690	6,050	6,050	Sports Development & Community Recreation	6,060
<b>624,805</b>	<b>450,860</b>	<b>450,860</b>	<b>Sub Total</b>	<b>458,740</b>
			<b>Tourism</b>	
85,999	90,980	90,980	Tourism Policy, Marketing & Development	102,640
4,946	-	-	Visitors Centres	-
<b>90,945</b>	<b>90,980</b>	<b>90,980</b>	<b>Sub Total</b>	<b>102,640</b>
<b>972,685</b>	<b>729,830</b>	<b>729,830</b>	<b>Total Cultural &amp; Related Services</b>	<b>769,960</b>
			<b><u>ENVIRONMENTAL &amp; REGULATORY SERVICES</u></b>	
			<b>Cemetery, Cremation &amp; Mortuary Services</b>	
1,160	20,280	20,280	Closed Churchyards	50,480
70,119	56,740	56,740	<b>Community Safety (Crime Reduction)</b>	40,010
-357	-	-	<b>Community Safety (Safety Services)</b>	-
			<b>Flood Defence &amp; Land Drainage</b>	
33,499	22,990	22,990	Defences Against Flooding	27,210
97,570	99,520	99,520	Land Drainage & Related Work	100,520
<b>131,069</b>	<b>122,510</b>	<b>122,510</b>	<b>Sub Total</b>	<b>127,730</b>
			<b>Recycling</b>	
818,527	675,170	680,170	Recycling Collection	804,580
			<b>Regulatory Services</b>	
8,154	-1,690	-1,690	Alcohol & Entertainment Licensing	-8,410
132,696	89,460	89,460	Animal & Public Health	116,480
88,736	69,630	69,630	Environmental Protection	186,956
150,490	130,360	130,360	Food Safety	118,510
44,829	29,870	29,870	Health & Safety	37,120
10,134	6,760	6,760	Infectious Disease Control	7,250
85,847	81,020	81,020	Pest Control	167,369



297,839	200,480	200,480	Public Conveniences	248,647
16,091	23,750	23,750	Taxi Licensing	44,100
42,744	87,820	87,820	Water Safety	81,440
46,133	44,900	44,900	Noise & Nuisance	43,630
923,693	762,360	762,360	<b>Sub Total</b>	1,043,092
486,100	473,480	473,480	<b>Street Cleansing</b>	491,330
35,773	-45,530	-45,530	<b>Trade Waste</b> Trade Waste Collection	-6,630
679,222	632,820	632,820	<b>Waste Collection</b> Household Waste Collection	723,490
<b>3,145,306</b>	<b>2,697,830</b>	<b>2,702,830</b>	<b>Total Environmental &amp; Regulatory Services</b>	<b>3,274,082</b>

**DETAIL OF NET EXPENDITURE (CONTINUED)**

2019/20 Actual £	2020/21 Original Estimate £	2020/21 Revised Estimate £	Division / Subdivision of Service	2021/22 Original Estimate £
			<b><u>PLANNING SERVICES</u></b>	
			<b>Building Control</b>	
-12,129	67,130	67,130	Building Regulations	68,000
-4,997	5,100	5,100	Other Building Control Work	31,990
-17,126	72,230	72,230	<b>Sub Total</b>	99,990
			<b>Business Support</b>	
11,934	17,560	17,560	Grants/Loans & Guarantees	19,500
6,078	68,000	68,000	Premises Development	85,490
50,480	60,450	60,450	Support to Business & Enterprise	76,510
68,492	146,010	146,010	<b>Sub Total</b>	181,500
81,284	18,640	18,640	<b>Community Development</b>	103,630
			<b>Development Control</b>	
226,694	156,990	156,990	Advice	165,960
132,575	-27,090	-27,090	Dealing with Applications	84,710
178,252	131,020	131,020	Enforcement	149,270
537,521	260,920	260,920	<b>Sub Total</b>	399,940
			<b>Economic Development</b>	
-26,373	-10,840	-10,840	Market Undertakings	2,430
175,076	238,840	288,840	Promotion & Marketing of the Area	304,740
148,703	228,000	278,000	<b>Sub Total</b>	307,170
111,559	54,220	54,220	<b>Environmental Initiatives</b> Environmental Initiatives General	78,070
			<b>Planning Policy</b>	
6,632	5,670	5,670	Conservation & Listed Buildings Policy	6,770
75,595	202,510	202,510	Local Development Framework	205,840
251,845	190,550	190,550	Local Plans General	227,520
334,072	398,730	398,730	<b>Sub Total</b>	440,130
<b>1,264,505</b>	<b>1,178,750</b>	<b>1,228,750</b>	<b>Total Planning Services</b>	<b>1,610,430</b>
			<b><u>HIGHWAYS &amp; TRANSPORT SERVICES</u></b>	

-536,260	-562,810	-562,810	<b>Parking Services</b> Off-Street Parking	-387,770
51,760	42,250	42,250	<b>Public Transport</b> Support to Operators	46,480
<b>-484,500</b>	<b>-520,560</b>	<b>-520,560</b>	<b>Total Highways &amp; Transport Services</b>	<b>-341,290</b>

**DETAIL OF NET EXPENDITURE (CONTINUED)**

2019/20 Actual £	2020/21 Original Estimate £	2020/21 Revised Estimate £	Division / Subdivision of Service	2021/22 Original Estimate £
			<b><u>HOUSING SERVICES</u></b>	
88,122	58,320	58,320	<b>Enabling</b>	70,920
			<b>Homelessness</b>	
10,273	208,180	208,180	Homelessness Administration	214,601
120,835	107,270	107,270	Hostels (Non-RHA Support)	160,830
16,887	5,130	5,130	Leased Private Managed Accommodation	18,410
147,995	320,580	320,580	<b>Sub Total</b>	393,841
74,460	106,080	106,080	<b>Housing Advice</b>	114,850
398,027	306,950	306,950	<b>Housing Benefits Administration</b>	149,480
			<b>Housing Benefits Payments</b>	
6,255	16,000	16,000	Non-HRA Rent Rebates	16,000
102,975	32,000	32,000	Rent Allowances	32,000
109,230	48,000	48,000	<b>Sub Total</b>	48,000
-112,697	169,515	169,515	<b>Housing Strategy</b>	210,015
			<b>Other Council Property</b>	
37,028	57,250	57,250	Travellers Sites	66,670
-	-	-	Non-HRA Council Property	-2,580
37,028	57,250	57,250	<b>Sub Total</b>	64,090
12,237	68,170	68,170	<b>Other Welfare Services</b>	145,410
			<b>Private Sector Housing Renewal</b>	
153,310	158,730	158,730	Administration of PSHR Grants	176,590
<b>907,712</b>	<b>1,293,595</b>	<b>1,293,595</b>	<b>Total Housing Services</b>	<b>1,373,196</b>
<b>854,370</b>	<b>-2,491,675</b>	<b>-2,741,675</b>	<b><u>CONTRIBUTIONS TO/(FROM) EARMARKED RESERVES</u></b>	<b>-5,930,561</b>
<b>7,888,779</b>	<b>6,786,230</b>	<b>6,786,230</b>	<b>NET EXPENDITURE</b>	<b>6,147,601</b>